

The Sakai Chemical Group creates three types of social value through our business. By reinvesting a portion of this value as capital, we achieve business growth and create even more value.

This positive cycle allows the Group to achieve both value creation and business growth over the long term.

An excellent company capable of contributing to society with Smart Material

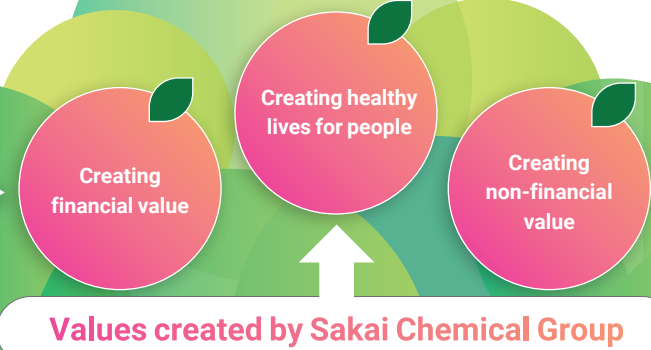
Environment/Energy Electronics Life science / Healthcare

Financial objectives
(FY 2026)

- Operating income **9 billion yen**
- ROE **8%**

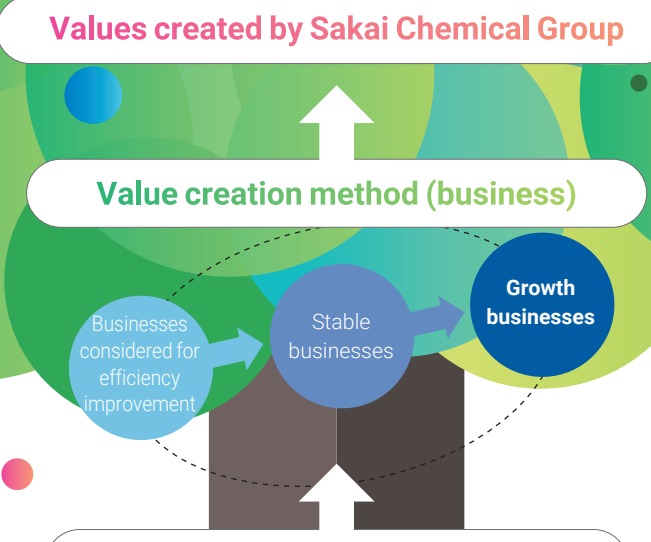
(2030)

- ROE **12%**



- Human resources who embrace challenge and act with initiative
- Comfortable working environment
- Reduction of environmental impact (reduction of CO₂ emissions, reduction of industrial waste emissions, and consideration for biodiversity)
- Advanced intellectual capital that leads to solving social issues

- Strengthening governance**
- Respect for human rights**
Human resources portfolio enhancement
Promotion of diversity, equity, and inclusion
Safe and secure workplace
Human resource development



- Creation of smart materials**
Creation of synergies between businesses
- Initiatives for carbon neutrality**
Waste reduction
Biodiversity

Source of value creation (capital)

Financial capital	Manufactured capital	Intellectual capital	Human capital	Social and relationship capital	Natural capital
<ul style="list-style-type: none"> Total assets (consolidated) ¥125,445 million Net assets (consolidated) ¥75,466 million 	<ul style="list-style-type: none"> No. of production bases (consolidated) (3 overseas) 24 Capital investment (consolidated) ¥4,435 million 	<ul style="list-style-type: none"> No. of patents held (consolidated) 673 Research and development expenses (consolidated) ¥2,722 million 	<ul style="list-style-type: none"> No. of employees (consolidated) 2,390 <small>*Including temporary employees</small> Percentage of mid-career hires (non-consolidated) 45.5% 	<ul style="list-style-type: none"> Founded in 1918 No. of affiliated companies* (including 9 overseas corporations) 17 corporations <small>*Including non-consolidated subsidiaries</small> 	<ul style="list-style-type: none"> Water usage (consolidated) 34,600,000 m³ Energy consumption (consolidated) 75,000kL (crude oil equivalent)